

UNITY EDUCATION TRUST

(A company limited by guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022



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REFERENCE AND ADMINISTRATIVE DETAILS

Members

Mr A Jones

Mr R Barr Mrs H Smith Mr R Margand

Trustees

Mr A Jones, Acting Chair

Mr G Hambling, CEO and Accounting Officer

Mr E Colman, Chair of Trustees to 17 May 2022 (resigned 7 July 2022)

Mr G Redwood (resigned 17 January 2022)

Mr M Rose

Mr C Taylor (resigned 31 March 2022)

Ms A Randall, Chair of Trustees from 17 May 2022

Mr M Winson-Pearce, Interim Chair of Finance Committee

Mr P Rout

Mr R Cranmer (appointed 14 December 2021)

Company registered

number

10591822

Company name

Unity Education Trust

office

Principal and registered Dereham Sixth Form College

Crown Road Dereham Norfolk **NR20 4AG**

Chief Executive Officer Mr G Hambling

UNITY EDUCATION TRUST

(A company limited by guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Senior Management

Team

Mr G Hambling, CEO and Accounting Officer

Mr A Mason, Director of Education, Executive Headteacher

Mrs P Crane, Head of School Effectiveness, Executive Headteacher Mrs K Warren, Director of Specialist Provision, Executive Headteacher

Mrs J Thompson, Chief Financial Officer Mrs A Sneddon, Head of Services

Mrs S Charman, Executive Headteacher - Grove House and Kings Park Federation,

Beeston Primary School

Mrs M Farnan, Headteacher - Garvestone Primary School Mrs Z Galley, Co Head of School - Northgate High School Dr D Hone, Co Head of School - Northgate High School Mrs R Thornberry, Principal of Specialist Provision

Ms E Weatherall, Headteacher - Churchill Park Complex Needs School

Ms C Kirby, Headteacher - Highgate Infant School

Ms S Hayes, Co Head of Schools - Magdalen Academy, St Germans Academy

and Wimotsham and Stow Academy

Ms L Arrowsmith, Co Head of Schools - Magdalen Academy, St Germans Academy

and Wimotsham and Stow Academy

Mrs B Barrett, Headteacher - Greyfriars Academy Mrs A De'Ath, Headteacher - King's Oak Academy Mrs S Nour, Headteacher - Great Dunham Primary School

Independent auditors

MA Partners Audit LLP Statutory Auditors

Chartered Accountants

7 The Close Norwich Norfolk NR1 4DJ

Bankers

Lloyds Bank plc

38 Market Place

Dereham NR19 2AT

Solicitors

Stone King LLP

3rd Floor Bateman House Cambridge CB2 1LQ

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the year ended 31 August 2022. The annual report serves the purposes of both a Trustees' report, and a directors' report under company law.

Unity Education Trust ('the Trust' or 'UET' or 'the charitable company') was established on 1 March 2017.

Unity Education Trust operates eleven mainstream infant/primary schools, one mainstream secondary school, including a sixth form college in Norfolk as follows:

- Northgate High School and Dereham Sixth Form College with Dereham Education Soccer Academy
- Grove House Infant and Nursery School
- King's Park Infant School
- Garvestone Primary School
- Beeston Primary School
- Great Dunham Primary School
- Highgate School
- Greyfriars Academy
- King's Oak Academy
- Magdalen Academy
- St German's Academy
- Wimbotsham and Stow Academy

The Trust has three specialist academies. The Short Stay School for Norfolk (SSSfN) has four main constituent schools which are spread across Norfolk:

- The Brooklands School, Gorleston
- The Douglas Bader School, Badersfield
- The Locksley School, Norwich
- The Rosebery School, King's Lynn

There are also four specialist provisions:

- The Earthsea School, Honingham
- The Compass, Belton
- The Compass, Pott Row
- The Compass, Lingwood

SSSfN also provides a range of other services on behalf of the Local Authority, these include:

- a contribution to the education of pupils unable to attend school on medical grounds or otherwise
- reintegration of excluded pupils to new schools
- advice on admissions to specialist provision

The Pinetree School is an alternative provision single site school in Thetford (previously a free school) providing education to vulnerable and challenging young people aged 11-16.

Churchill Park Complex Needs School is a single site school in King's Lynn providing education to children aged 5-9 who have special needs.

The Trust's academies have a combined pupil capacity of 3,219 and 2,694 pupils on roll in the October 2022 census, 55 pupils in Nursery provision and 51 pupils receiving support through commissioned services.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Structure, governance and management

a. Constitution

The Trust is a company limited by guarantee and an exempt charity.

The charitable company's Memorandum and Articles of Association are the primary governing documents of the Trust.

The Trustees of Unity Education Trust are also the Directors of the charitable company for the purposes of company law.

The charitable company is known as Unity Education Trust.

Details of the Trustees who served during the year are included in the Reference and Administrative Details on page 1.

b. Members' liability

Each Member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a Member, or within one year after they cease to be a Member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a Member.

c. Trustees' indemnities

In accordance with normal commercial practice the academy purchases insurance to protect governors from claims arising from negligent acts, errors of omissions occurring whilst on academy business. The insurance via the Academies Risk Protection Arrangement (RPA) provided cover for up to £10m.

d. Method of recruitment and appointment or election of Trustees

The composition of the Board of Trustees, as set out in its Articles of Association, is up to eleven Trustees appointed by the Members. The Trustees may also appoint co-opted Trustees. The Trust has appointed local governing bodies (called Academy Review Committees) for each of its schools and the requirement in the Articles of Association for parental representation is met by the provision for there to be at least two parent governors on each Academy Review Committee.

The Trust seeks to appoint Trustees and Local Governors who are committed to promoting the aims and objectives of the Trust and its member schools, and who have appropriate knowledge, skills and experience.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Structure, governance and management (continued)

e. Policies adopted for the induction and training of Trustees and Local Governors

New Trustees meet with the Chair, CEO and, perhaps, other Trustees for a briefing about the Trust, the work of the Board of Trustees and the level of engagement expected from individual Trustees. Similar procedures are in place for new Local Governors to meet with the Chair of the Academy Review Committee and the Headteacher/Head of School.

The Trust also has written role descriptions and person specifications for Trustees and Local Governors which include a commitment to training and skills development, which the Trust will facilitate.

f. Organisational structure

The Board of Trustees has established Academy Review Committees and two committees of the Board of Trustees – Finance and Audit, and Standards – and has adopted a Scheme of Delegation setting out arrangements for the conduct of business. The Scheme of Delegation, which is published on the Trust's website, describes the vision, ethos and underpinning principles of the Trust; the overall levels of governance and education delegation; and the decisions reserved for the Board of Trustees, and those delegated to committees, Academy Review Committees and individuals. The Scheme of Delegation includes a formal decision matrix defining these delegations.

The Board of Trustees seeks to appoint a Link Trustee for each of the Academy Review Committees.

The Trust's finance policy and procedures defines in greater detail the responsibilities of the Board of Trustees, the Finance and Audit Committee, the Chief Executive Officer, Headteachers/Heads of Schools, the Chief Financial Officer and other staff members. It also covers accounting arrangements, financial planning, payroll, purchasing and other financial procedures and policies.

The Board of Trustees met on 6 occasions between 1 September 2021 and 31 August 2022. It sets out the strategic direction of the Trust and ensures high standards of achievement and improved performance. It is also responsible for ensuring sound financial practices and strong and robust governance.

In addition to Board and Committee Meetings, the Trustees held two strategic planning sessions and an AGM with Members

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Structure, governance and management (continued)

g. Arrangements for setting pay and remuneration of key management personnel

The pay ranges for the Chief Executive Officer, Director of Education, Head of School Effectiveness, Headteacher/Heads of Schools and other members of the senior leadership team within each school are normally determined by the Board of Trustees in accordance with the provisions of the School Teachers' Pay and Conditions Document (STPCD). However, for the 2021/22 year, the Trust operated pay rates different from the STPCD. As there was no national pay award from September 2021 for staff covered by the STPCD, the Board of Trustees agreed a 1% pay increase for all teaching staff (other than those earning £24,000 FTE annual salary or less where the national £250 award was applied). This 1% award meant the Trust operated outside the national pay framework for the 2021/22 year. This will be reviewed at the time of any future national pay award but it is the intention that the Trust will fall back in line with national pay rates in September 2022 if the national award at that time is greater than 1%.

The annual appraisal of the performance of each Headteacher/Head of School was conducted by the CEO together, in some cases, with a Governor from the school and/or a link Trustee. The annual appraisal of the CEO was undertaken by two Trustees. The Board of Trustees make decisions relating to the pay of the CEO, Headteachers/Heads of Schools and such other posts as the Board of Trustees may determine from time-to-time.

The CEO has delegated authority to make pay decisions within the Trust's pay policy for other posts, and the Board of Trustees, or a sub-group appointed by it, will quality assure the implementation of the policy.

h. Trade Union Facility Time

Unity Education Trust enables Trade Union facility time through subscription to the trade union facilities time pooled arrangement organised by Norfolk County Council. This is funded by the Trust and the cost for 2021/22 was £7,155. The Trust also engages with Union representatives through regular JCC meetings.

i. Engagement with employees

Employees have been consulted on issues of concern to them by means of regular consultative committee and staff meetings and have been kept informed on specific matters directly by the Executive Leadership Group.

The Trust has implemented a number of detailed policies in relation to all aspects of personnel matters including an Equal Opportunities Policy.

Full details of these policies are available from the Trust's offices.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Structure, governance and management (continued)

j. Engagement with suppliers, customers and others in a business relationship with the Trust

The Trust carefully assesses all potential trading partners in order to ensure that high standards of provision and value for money are achieved.

Regular contact points are built into all arrangements to ensure that operations continue to operate consistently and smoothly. In addition to maintaining relationships with existing long-term suppliers the Trust has been proactive in building relationships with a number of new suppliers.

All aspects of the Government guidance around treatment of suppliers across a range of business activities seen during 2021/22 in particular have been considered to ensure that the Trust has dealt with all its suppliers on a fair and consistent basis.

k. Related parties and other connected charities and organisations

Owing to the nature of the Trust's operations and the employment or charitable activities of the Trustees, it is possible that transactions may take place with organisations with which a Trustee has an interest. The Trust maintains a register of Trustees' interests and publishes relevant parts on the Trust's website. In addition, Trustees are required to declare an interest in matters under discussion at Board of Trustees and committee meetings. If there is any doubt about Trustees' ability to act impartially they are required to withdraw from the meeting and not vote. Any transactions involving organisations with which a Trustee has an interest are conducted in accordance with the academy's financial regulations and procedures.

The Trust has links with a number of other organisations, including other local schools and academy trusts. It co-operates with Childhood First in the delivery of provision at Earthsea House and also with Norfolk and Suffolk NHS Trust in the delivery of provision in Compass Schools.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Objectives and activities

a. Objects and aims

UET is a Multi-Academy Trust built on developing like-minded schools to be outstanding education providers through collaborative working that develops a 'unity of purpose' in all that we do.

Our collaborative work ensures the development of outstanding teachers, subject specialists, tutors, support staff and experienced leaders with a record of transformation in education. We have strong central support services to ensure our schools continue to be supported to deliver exceptional service to our pupils, parents, carers and the local community.

All of our staff share the ethos of raising aspirations, unlocking potential and securing the best possible future for all young people attending our schools. We are committed to providing the best possible opportunities for all our learners and we continue to work hard to deliver outstanding education for learners from pre-school right up to age 19. Our school's range in size from 20 to 1200 students and effective collaboration, across our schools, is an important part of who we are.

UET believes in setting high aspirations for all its learners and that all children, regardless of their background, ability or life experiences, can achieve high standards and flourish in outstanding education setting that cares for all. The Trust sets high expectations in every aspect of its work, providing learners with the best opportunities through outstanding teaching, the development of 21st century facilities, inspirational leadership and a continued thirst for learning.

We ensure that each of our academies maintains its unique identity at the heart of their communities, engaging with all partners and stakeholders and other high performing educational organisations.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Objectives and activities (continued)

b. Objectives, strategies and activities

The vision of UET Schools is that each child experiences excellence with care every day. The Trust is founded on deeply held principles that every child has the right to a first-class education and in order to achieve this, UET schools provide a broad, balanced and challenging curriculum that inspires pupils' love of learning and successfully raises aspirations to fulfil potential.

We provide a curriculum which:

- Interests and motivates through its content and range of teaching and learning opportunities, enrichment and engagement, supported by technologies that enhance learning;
- Enables students to develop the knowledge, understanding and skills upon which they can build from their starting points, interests and abilities to succeed in education, employment and training and enter the adult world with confidence:
- Allows students to make progress at a challenging pace and which also provides for the development of special aptitudes;
- In addition to fulfilling national requirements, also meets the broader needs of our children in an everchanging world. We value the need to provide our learners with key competencies that they can carry through life and focus on growth mindset, physical and mental health and wellbeing;
- Provides and maintains an environment in which ALL students can achieve success, where all students are valued and respected and extend the same value to others;
- Develops a concept of learning as a desirable, life-long and enjoyable process centred on curiosity and spiritual, moral social and cultural awareness.

For our staff we promote a positive work life balance and provide:

- career development opportunities where all feel valued;
- a strong continued professional development entitlement.

As a Trust we:

- engage effectively in school improvement programmes across the East of England;
- promote partnership working to enhance UET provision;
- welcome further opportunities for growth that would benefit all within UET.

c. Public benefit

In setting our objectives and planning our activities the Trustees have carefully considered the Charity Commission's general guidance on public benefit.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Strategic report

Achievements and performance

a. Achievements and Performance

Following the years 2020 and 2021 where there were no national assessments for Infant/Primary children, and only the provision of local Teacher and Centre-Assessed grades for GCSE and A-Level, Summer 2022 saw the first national assessments undertaken post-pandemic. Our focus throughout has remained on providing a broad and balanced curriculum in all phases, carefully tailored to individual learning needs and the nature of the setting – EYFS, Infant, Primary, Secondary, Post-16, Specialist and Complex Needs provision. 2021-22 saw the return of our commitment to enhance, extend and enrich the curriculum through the Unity 'Pledges' and the re-establishment of visits and residentials which provide those all-important extra-curricular experiences.

School

Key Performance Outcomes (National Assessments Summer 2022)

	- ·	~ · ·
Beeston	Primary	School

EYFS GLD (11 children) - 54.5%

Y1 Phonics Screening (11 children) - 36.4% Y2 Phonics Retake Screening (1 child) - 0%

KS1 Reading Exp+ - 75%

KS1 Reading Greater Depth - 38%

KS1 Writing Exp+ - 0%

KS1 Writing Greater Depth - 0%

KS1 Maths Exp+ - 50%

KS1 Maths Greater Depth - 0%

KS1 Reading, Writing, Maths Combined - 0%

KS2 Grammar, Punctuation & Spelling Exp+ - 62%

KS2 Grammar, Punctuation & Spelling Greater Depth - 23%

KS2 Reading Exp+ - 62%

KS2 Reading Greater Depth - 15%

KS2 Writing Exp+ - 62%

KS2 Writing Greater Depth - 23%

KS2 Maths Exp+ - 62%

KS2 Maths Greater Depth - 15%

KS2 Reading, Writing, Maths Combined - 46%

Garvestone Primary School

EYFS GLD - 67%

Y1 Phonics Screening - 67%

KS1 Reading Exp+ - 18%

KS1 Reading Greater Depth - 0%

KS1 Writing Exp+ - 27%

KS1 Writing Greater Depth - 0%

KS1 Maths Exp+ - 36%

KS1 Maths Greater Depth - 9%

KS2 Reading Exp+ - 78%

KS2 Reading Greater Depth - 22%

KS2 Writing Exp+ - 56%

KS2 Writing Greater Depth - 11%

KS2 Maths Exp+ - 67%

KS2 Maths Greater Depth - 11%

KS2 Reading, Writing, Maths Combined - 55%

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Strategic report (continued)

Achievements and performance (continued)

Great Dunham Primary School

EYFS GLD - 40%

Y1 Phonics Screening - 62% KS1 Reading Exp+ - 80%

KS1 Reading Greater Depth - 40%

KS1 Writing Exp+ - 40%

KS1 Writing Greater Depth - 0%

KS1 Maths Exp+ - 80%

KS1 Maths Greater Depth - 20%

KS1 Reading, Writing, Maths Combined - 40%

KS2 Reading Exp+ - 79%

KS2 Reading Greater Depth - 29%

KS2 Writing Exp+ - 71%

KS2 Writing Greater Depth - 21%

KS2 Maths Exp+ - 50%

KS2 Maths Greater Depth - 21%

KS2 Reading, Writing, Maths Combined - 43%

Greyfriars Academy

EYFS GLD - 21.6%

Y1 Phonics Screening - 49% KS1 Reading Exp+ - 37%

KS1 Reading Greater Depth - 0%

KS1 Writing Exp+ - 44%

KS1 Writing Greater Depth - 0%

KS1 Maths Exp+ - 34%

KS1 Maths Greater Depth - 0%

KS2 Grammar, Punctuation & Spelling Exp+ - 40.5%

KS2 Reading Exp+ - 47.6% KS2 Maths Exp+ - 42.8%

KS2 Reading, Writing, Maths Combined - 33%

Grove House Nursery and

Infant School

EYFS GLD (29 children) - 52%

Y1 Phonics Screening (22 children) - 77%

Y2 Phonics Retake Screening (10 children) - 20%

KS1 Reading Exp+ - 70%

KS1 Reading Greater Depth - 20%

KS1 Writing Exp+ - 60%

KS1 Writing Greater Depth - 0%

KS1 Maths Exp+ - 60%

KS1 Maths Greater Depth - 10%

KS1 Reading, Writing, Maths Combined - 50%

Highgate Infant School

EYFS GLD - 69.6%

Y1 Phonics Screening - 73.7% KS1 Reading Exp+ - 48%

KS1 Reading Greater Depth - 11%

KS1 Writing Exp+ - 44%

KS1 Writing Greater Depth - 3.7%

KS1 Maths Exp+ - 59%

KS1 Maths Greater Depth - 7%

KS1 Reading, Writing, Maths Combined - 44%

UNITY EDUCATION TRUST

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TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Strategic report (continued)

Achievements and performance (continued)

EYFS GLD - 41% King's Oak Infant School

Y1 Phonics Screening - 58% KS1 Reading Exp+ - 42%

KS1 Reading Greater Depth - 15%

KS1 Writing Exp+ - 35%

KS1 Writing Greater Depth - 2%

KS1 Maths Exp+ - 35%

KS1 Maths Greater Depth - 12%

KS1 Reading, Writing, Maths Combined - 31%

King's Park Infant School EYFS GLD (18 children) - 72%

Y1 Phonics Screening (28 children) - 79%

Y2 Phonics Retake Screening (6 children) - 17%

KS1 Reading Exp+ - 73%

KS1 Reading Greater Depth - 27%

KS1 Writing Exp+ - 53% KS1 Writing Greater Depth - 0%

KS1 Maths Exp+ - 77%

KS1 Maths Greater Depth - 20%

KS1 Reading, Writing, Maths Combined - 53%

Magdalen Academy EYFS GLD - 80%

> Y1 Phonics Screening - 50% KS1 Reading Exp+ - 40%

KS1 Reading Greater Depth - 20%

KS1 Writing Exp+ - 30%

KS1 Writing Greater Depth - 0%

KS1 Maths Exp+ - 30%

KS1 Maths Greater Depth - 0%

KS2 Reading Exp+ - 0%

KS2 Reading Greater Depth - 0%

KS2 Writing Exp+ - 0%

KS2 Writing Greater Depth - 0%

KS2 Maths Exp+ - 14%

KS2 Maths Greater Depth - 0%

KS2 Reading, Writing, Maths Combined - 0%

Northgate High School English 4+ - 81%

English 5+ - 62% Maths 4+ - 67% Maths 5+ - 49% E/M 4+ - 66% E/M 5+ - 43%

Dereham Sixth Form College

A*/A - 30% A*-B - 54% A*-C - 81% A*-E - 99%

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Strategic report (continued)

Achievements and performance (continued)

The Pinetree School

100% entered for 1+ GCSE

88% entered for GCSE E/M

87% achieved any pass in GCSE/equivalent

12.5% achieved Grade 4+ in E/M

The Short-Stay School for Norfolk

85% of students entered for GCSE

14% achieved 5+ GCSEs, 1 pupil achieved 6 GCSEs

69% achieved at least 1 GCSE pass 85% entered for English/Maths GCSE

69% of English Lit entries gained a GCSE grade

St German's Academy

EYFS GLD - 64%

Y1 Phonics Screening - 63% KS1 Reading Exp+ - 70%

KS1 Reading Greater Depth - 0%

KS1 Writing Exp+ - 50% KS1 Writing Greater Depth - 0%

KS1 Maths Exp+ - 70%

KS1 Maths Greater Depth - 0% KS2 Reading Exp+ - 62%

KS2 Reading Greater Depth - 8%

KS2 Writing Exp+ - 78%

KS2 Writing Greater Depth - 23%

KS2 Maths Exp+ - 54%

KS2 Maths Greater Depth - 0%

KS2 Reading, Writing, Maths Combined - 39%

Wimbotsham and Stow Academy

EYFS GLD - 70%

Y1 Phonics Screening - 63% KS1 Reading Exp+ - 71%

KS1 Reading Greater Depth - 41%

KS1 Writing Exp+ - 59%

KS1 Writing Greater Depth - 0%

KS1 Maths Exp+ - 59%

KS1 Maths Greater Depth - 29%

KS2 Reading Exp+ - 77%

KS2 Reading Greater Depth - 23%

KS2 Writing Exp+ - 77%

KS2 Writing Greater Depth - 15%

KS2 Maths Exp+ - 54%

KS2 Maths Greater Depth - 8%

KS2 Reading, Writing, Maths Combined - 54%

Following the limited opportunities for in person networking by staff due to COVID-19 restrictions, we saw a welcome return to face-to-face meetings and training for staff. The recruitment and retention of staff post-pandemic continues to be a significant priority in many of our settings across the county as we seek alternative and novel ways to encourage staff to enter the profession in a wide variety of roles.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Strategic report (continued)

Achievements and performance (continued)

Key achievements include:

- High quality, revised School Improvement and Development Plans consistently across all of our schools.
- 5 of the 7 schools inspected by Ofsted in Summer 2022 were graded 'Good' under Section 8 inspections, some schools last having their inspection up to 10 years ago.
- All schools access the online lessons-learned programme for performance management which is robustly
 quality assured by the CEO and Head of Services, reporting to the Board of Trustees.
- The introduction of a Wellbeing Charter with INSET and wellbeing questionnaires undertaken. In 2022/23, our 'people matters' agenda and our partnership with the Julian Teaching School Hub has brought about the adoption of a Staff Development Charter across schools served by the Hub including all schools within UET.
- Partnership between Education and Finance Directorates ensure that Integrated Curriculum and Financial Planning and budget planning is supporting the educational outcomes of children and young people at a time of fiscal instability across the public sector.
- The further development of the Education Directorate to include the appointment of Head of School Effectiveness Primary to provide bespoke leadership capacity and support across our schools.

Ofsted judgements on UET schools

Beeston Primary School Churchill Park Academy Garvestone Primary School Great Dunham Primary School

Occupitation Academic

Greyfriars Academy

Grove House Nursery and Infant School

Highgate Infant School King's Oak Infant School King's Park Infant School Magdalen Academy Northgate High School Dereham Sixth Form College

The Pinetree School

The Short Stay School for Norfolk

St German's Academy

Wimbotsham and Stow Academy

Good (January 2020) Good (July 2022) Good (January 2020)

Requires Improvement (March 2019)

Inadequate - Serious Weaknesses (May-June 2022)

Good (January 2020) Good (April 2022)

Inadequate - Special Measures (May 2022)

Good (January 2020) Good (June 2022) Good (May 2017) Good (May 2017)

Requires Improvement (September 2019)

Good (June 2019) Good (March 2022) Good (July 2022)

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Strategic report (continued)

Achievements and performance (continued)

b. Key Performance Indicators

The Trust measures its performance against indicators grouped under the following five outcome headings in its internal Improvement and Development Plan:

- Outcome 1: Our schools as Centres of Excellence
- Outcome 2: School to School and Trust to Trust collaboration
- Outcome 3: Financial Stability, Quality of Learning Environment & Resources
- Outcome 4: Enhancing Governance, Leadership and Resources
- Outcome 5: MAT Stability and Future Growth Priorities

c. Promoting the success of the company

Trustees have sought to ensure the continued success of the Trust into the future.

In doing so, they have had due regard to the risks of all decisions made, confident that their diligence in these matters has mitigated any risks through the actions agreed.

Minutes of Trustee and Member meetings have recorded the reasons for all decisions.

- The Trust's Improvement and Development Plan and Scheme of Delegation have been reviewed and amended so that likely consequences of all decisions in the long term have been considered.
- The Trust has maintained close and transparent business relationships with suppliers and all stakeholders.
- In all business conduct and relationships with schools and stakeholders, the Trust's Board of Trustees has worked fully within the Nolan principles, maintaining a reputation for high standards in its work.
- Trustees have ensured they have acted fairly in all operations and conduct of business through their adherence to a corporate governance code of conduct.

d. Going concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Strategic report (continued)

Financial review

a. Reserves policy

The Trustees have a reserves and investment policy which is reviewed each year and updated as necessary. The levels of reserves and any additional financial controls for the year ahead are set on an annual basis as part of the budget setting process.

It is the policy of UET to have levels of reserves which are neither so high that they tie up money which should be spent on current Trust/school activities nor so low that they put future activities of the Trust/schools at risk.

The levels of reserves will be reviewed and set on an annual basis as part of the budget setting process. The Finance and Audit Committee may recommend to the Board of Trustees a single figure or separate figures for each school or different kinds of reserves and, in doing so, will have regard to factors including:

- the risks of unforeseen emergencies or other unexpected needs for funds;
- unforeseen day-to-day operational costs, such as the need to employ temporary staff to cover for longterm sickness:
- a fall in a source of income, during the year (e.g. lettings);
- planned commitments that cannot be met from future income alone, including funds set aside for major capital projects and the possibility of match-funding being required for projects supported by separate capital grants or donations;
- the need to fund temporary cash-flow deficits, to meet expenditure required before a funding grant is received.

The Finance and Audit Committee will determine who has authority to draw on reserves and will regularly review:

- the level of reserves held compared with the level(s) set at the beginning of the year;
- the reasons for any shortfall or excess in reserves;
- any actions taken or planned to restore the level of reserves.

The reserves target is currently 7.5% of GAG, equating to approximately £1.38m.

As at 31 August 2022, the Trust had free reserves of £6,098,924, including GAG and central funds carried forward.

The Trust holds free reserves in excess of its reserves target and plans for future spending include:

- MUGA fund Northgate High School £53,000
- Potential restructuring costs Short Stay School for Norfolk £1,000,000
- Potential restructuring costs Central £150,000
- Premises emergency fund £100,000
- MAT growth and new services £40,000

The reserves policy will be monitored regularly for any changes in legislation or directions from the DfE and evaluated in the light of comments made by the ESFA, auditors and other interested parties.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

b. Investment policy

The investment policy is reviewed each year and updated as necessary. Unity Education Trust will invest its reserves and any surplus cash funds to optimise returns whilst always ensuring that security takes precedence over revenue maximisation.

This will mean that any monies will be deposited in instant access or short-term notice accounts up to amounts covered by the Financial Services Compensation Scheme.

The Finance and Audit Committee will approve the opening of accounts in accordance with the above principles and agree the arrangements for depositing and withdrawing funds.

The Finance and Audit Committee review the performance of investments on a regular basis.

c. Principal risks and uncertainties

The Trustees have a risk register which identifies the risks to which the Trust is exposed together with actions and procedures to mitigate those risks. The register appears as an item on all Board of Trustees and committee agendas; comments are added during the year; and the register is formally reviewed and updated on an annual basis.

The CEO has lead responsibility for risk management processes and for bringing Trustees' attention to any changes to risk profiles. This responsibility includes:

- Monitoring the performance of risk management processes
- Ensuring that appropriate controls are in place to manage identified risks

The Board of Trustees have assessed the principal risks as falling into the following main categories all of which are assessed against existing controls and mitigating actions:

- Strategic
- Financial
- Management
- Resources

Fundraising

The funds for the Trust's educational operations come primarily from DfE and other government grants. Parental contributions are received towards the cost of educational visits and similar activities and some funds are generated from the letting of school premises and services provided to other schools. The Trust does not engage in fundraising for its core activities but individual schools do arrange events which help to raise money for external charities and other good causes. Some schools also have Friends or Parent Teacher Associations which organise events which may enable them to denote small sums to their schools for defined purposes. All contributions are voluntary.

The Trust does not use any external fundraisers. All fundraising undertaken during the year was monitored by the Trustees.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Streamlined energy and carbon reporting

UK Greenhouse Gas emissions and energy use data for the period 1 September 2021 to 31 August 2022.

	2022	2021
Energy consumption used to calculate emissions (kWh)	4,739,455	3,606,246
Energy consumption breakdown (kWh):		
Gas (mains and propane)	3,140,650	2,452,119
Electricity	1,449,984	977,067
Transport fuel	145,882	73,626
Scope 1 emissions (in tonnes of CO2 equivalent):		
Gas consumption	575	468
Owned transport	11	15
Total scope 1	586	483
Scope 2 emissions (in tonnes of CO2 equivalent):		
Purchased electricity	280	207
Scope 3 emissions (in tonnes of CO2 equivalent):		
Business travel in employee-owned or rental vehicles	30	4
Total gross emissions (in tonnes of C02 equivalent):	896	694
Intensity ratio:		
-	0.24	0.04
Tonnes of CO2 equivalent per pupil	0.31	0.24

Quantification and Reporting Methodology

We have followed the 2019 HM Government Environmental Reporting Guidelines. We have also used the GHG Reporting Protocol – Corporate Standard and have used the 2022 UK Government's Conversion Factors for Company Reporting.

The chosen intensity ratio is total gross emissions in metric tonnes of CO2 equivalent per pupil, the recommended ratio for the sector.

Measures taken to improve energy efficiency

The Trust has continued to make physical improvements to its estates to improve energy efficiency.

We have continued to use blended methods of meeting to try and reduce travel between our schools.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Plans for future periods

In an ever-changing educational climate, bringing together leaders to shape and drive the educational ambition and operational management of a group of schools provides a powerful way to chart a successful path into the future.

We plan to continue to build on existing partnerships, which have been underpinned by trust and mutual respect, a shared ethos and a history of being rooted in the community.

Unity Education Trust is committed to developing mutually beneficial partnerships with schools, businesses and other multi academy trusts.

Our priorities for the year ahead are:

Our schools as centres of excellence – our schools aim to be centres of excellence in learning and teaching where every child and young person makes outstanding progress form their individual starting points and ready for the next stage in their education and working life.

School to School and Trust to Trust Collaboration – our staff feel valued and can access opportunities for professional and career development and to share their skills and expertise across the Trust and with other schools.

Financial Stability, Quality of Learning Environment and Resources – our schools provide safe, stimulating and aspirational environments where children and staff have access to the best resources that have been sourced effectively.

Enhancing Leadership, Governance and Resources – our accountability and decision-making framework maximises value for money, safeguarding and teaching and learning accountability for the benefit of children and their families.

MAT Stability and Future Growth – in a world of ongoing change, UET wishes to continue to bring together leaders to shape and drive the educational ambition and operational management of our group of schools and we believe this provides a powerful way to chart a successful path into the future.

Funds held as custodian on behalf of others

No funds are held as custodian trustee on behalf of others.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Disclosure of information to auditors

Insofar as the Trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 6 December 2022 and signed on its behalf by:

Mr A Jones

Acting Chair of Trustees

GOVERNANCE STATEMENT

Scope of responsibility

As Trustees, we acknowledge that we have overall responsibility for ensuring that Unity Education Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The Board of Trustees delegated the day-to-day responsibility to the CEO, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Unity Education Trust and the Secretary of State for Education. The CEO is also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on Governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. In the year to 31 August 2022 the Board of Trustees met 8 times.

Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
Mr A Jones, Acting Chair	6	8
Mr G Hambling, CEO and Accounting Officer	8	8
Mr E Colman, Chair of Trustees to 17 May 2022	2	5
Mr G Redwood	4	4
Mr M Rose	6	8
Mr C Taylor	0	5
Ms A Randall, Chair of Trustees from 17 May 2022	7	8
Mr M Winson-Pearce, Interim Chair of Finance Committee	8	8
Mr P Rout	6	8
Mr R Cranmer	5	5

In October 2021 and July 2022 the Trustees held strategy days to review key areas of the operation of the Trust and its schools. The days included succession planning and Trustee recruitment, staff well-being, Trust priorities 2021-22, external review of governance and update of the risk register.

Trustees are required to declare an interest in matters under discussion at Board of Trustees and committee meetings. If there is any doubt about Trustees' ability to act impartially they are required to withdraw from the meeting and not vote. Any transactions involving organisations with which a Trustee has an interest are conducted in accordance with the academy's financial regulations and procedures.

GOVERNANCE STATEMENT (CONTINUED)

Governance (continued)

The Finance and Audit Committee is a subcommittee of the main Board of Trustees. It has general oversight of all matters relating to budgeting and finance, including consideration of the annual budget for the following year, compliance with financial regulations and ensuring the timely preparation of the annual accounts. It advises the Board of Trustees on these matters, as well as relevant statutory or ESFA regulatory requirements. As the Board of Trustees' Audit Committee it receives external auditors' reports and recommends to the Board of Trustees action in response to audit findings. The Committee also ensures the provision of effective internal audits within the Trust and each of its schools.

The Finance and Audit Committee met 6 times during the year to 31 August 2022. Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
Mr G Hambling	6	6
Mr A Jones	6	6
Mr E Colman	1	5
Mr C Taylor	0	4
Ms A Randall	6	6
Mr M Winson-Pearce	6	6
Mr P Rout	5	6

Review of value for money

As Accounting Officer, the CEO has responsibility for ensuring that the Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year and reported to the Board of Trustees where value for money could be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Trust has delivered improved value for money during the year ended 31 August 2022:

- undertaking staffing reviews at all Unity Education Trust schools to ensure that staffing levels are appropriate;
- negotiated pricing on all contracts and services to ensure that the best price possible is agreed;
- ensuring major purchases and contracts are always tendered, reviewed and discussed by the Finance Committee before any commitments are made.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control was in place in Unity Education Trust for the year ended 31 August 2022 and up to the date of this report.

GOVERNANCE STATEMENT (CONTINUED)

Capacity to handle risk

The Board of Trustees reviewed the key risks to which the Trust was exposed together with the operating, financial and compliance controls that were implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Trust's significant risks, which was in place for the period 1 September 2021 to 31 August 2022. This process is regularly reviewed by the Board of Trustees.

The risk and control framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which were reviewed and agreed by the Board of Trustees;
- regular reviews by the Finance and Audit Committee of reports which indicated financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties;
- identification and management of risks.

The Board of Trustees identified governance as the main focus of internal audit for 2021/22.

One of the expectations in the Academy Trust Handbook is that external reviews of governance should form part of the wider programme of self-assessment and improvement. Following the recent expansion of UET, the Trustees decided that 2022 was an appropriate time to initiate an external review and, jointly with the Regional Schools Commissioner's office, engaged a National Leader of Governance (NLG) to complete that work. The Trust received the NLG's report and recommendations in December 2022.

Review of effectiveness

As Accounting Officer, the CEO has responsibility for reviewing the effectiveness of the system of internal control. During the year ended 31 August 2022 the review has been informed by:

- the work of the external auditors;
- the work of the executive managers within the Trust who have responsibility for the development and maintenance of the internal control framework.

GOVERNANCE STATEMENT (CONTINUED)

Approved by order of the members of the Board of Trustees on 6 December 2022 and signed on their behalf by:

Mr A Jones

Acting Chair of Trustees

Mr G Hambling
Chief Executive Officer, Accounting Officer

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As Accounting Officer of Unity Education Trust I have considered my responsibility to notify the Board of Trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Trust, under the funding agreement in place between the Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2021.

I confirm that I and the Board of Trustees are able to identify any material irregular or improper use of all funds by the Trust, or material non-compliance with the terms and conditions of funding under the Trust's funding agreement and the Academy Trust Handbook 2021.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

Mr G Hambling

Chief Executive Officer, Accounting Officer

Date: 6 December 2022

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:

Acting Chair of Trustees

Date: 6 December 2022

UNITY EDUCATION TRUST

(A company limited by guarantee)

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF UNITY EDUCATION TRUST

Opinion

We have audited the financial statements of Unity Education Trust (the 'Trust') for the year ended 31 August 2022 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Trust's affairs as at 31 August 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF UNITY EDUCATION TRUST (CONTINUED)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF UNITY EDUCATION TRUST (CONTINUED)

Responsibilities of Trustees

As explained more fully in the Statement of trustees' responsibilities, the Trustees (who are also the directors of the Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the Trust.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the Trust and
 considered that the most significant are the Academies Accounts Direction 2021 to 2022, the Academy
 Trust Handbook 2021, the Charities SORP 2019, the Companies Act 2006, the Charities Act 2011,
 and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the Trust complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material
 misstatement due to fraud and how it might occur, by holding discussions with management and those
 charged with governance.
- We inquired of management and those charged with governance as to any known instances of noncompliance or suspected non-compliance with laws and regulations.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF UNITY EDUCATION TRUST (CONTINUED)

Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charitable Trust's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable Trust's Members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable Trust and its Members, as a body, for our audit work, for this report, or for the opinions we have formed.

Frank Shippam BSc FCA DChA (Senior statutory auditor)

for and on behalf of
MA Partners Audit LLP
Statutory Auditors
Chartered Accountants
7 The Close
Norwich

Norfolk NR1 4DJ

Date: 19 December 2022

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO UNITY EDUCATION TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 4 May 2022 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2021 to 2022, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Unity Education Trust during the year 1 September 2021 to 31 August 2022 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Unity Education Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Unity Education Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Unity Education Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Unity Education Trust's Accounting Officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of Unity Education Trust's funding agreement with the Secretary of State for Education dated 27 February 2017 and the Academy Trust Handbook, extant from 1 September 2021, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2021 to 2022. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2021 to 31 August 2022 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Trust's income and expenditure.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO UNITY EDUCATION TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

Our procedures included, but were not limited to, the following:

- Reviewing the processes for identifying and declaring business interests, related parties and transactions with connected parties:
- Reviewing minutes of meetings and making enquiries of Trustees and management;
- Performing an evaluation of the general control environment;
- Sample testing of expenditure to ensure the Trust's lines of delegation and procurement policies have been adhered to, that employees have not personally benefitted from any transaction and that goods and services have been procured in an open and transparent manner;
- Sample testing of restricted income to ensure it has been spent as the purposes intended;
- Reviewing transactions which may not fall within the delegated authority of the Trust and ensuring any such transactions have been authorised and disclosed as necessary;
- Reviewing compliance with Part 8: Schedule of requirements (the "musts") of the Academy Trust Handbook 2021.

Where applicable, this work was integrated with our audit on the financial statements to the extent evidence from the conduct of the audit supports the regularity conclusion.

Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2021 to 31 August 2022 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

MA Partners Audit LLP

MA Patrus Audite hal

Statutory Auditors Chartered Accountants

7 The Close Norwich

Norfolk

NR14DJ

Date: 19 December 2022

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2022

	Note	Unrestricted funds 2022 £	Restricted funds 2022	Restricted fixed asset funds 2022	Total funds 2022 £	Total funds 2021 £
Income from:						
Donations and capital grants:	3					
Transfer from other Trust		-	-	-	-	10,487,185
Transfer on conversion		13,706	-		13,706	406,223
Other donations and capital grants		7,404	5,661	2,530,264	2,543,329	438,587
Other trading activities	5	263,909	-	_,,,,_,,	263,909	101,346
Investments	6	852	-	_	852	469
Charitable activities	-	71,784	30,789,260	-	30,861,044	22,956,424
Total income		357,655	30,794,921	2,530,264	33,682,840	34,390,234
Expenditure on:				-		
Charitable activities	7	-	32,145,683	1,112,993	33,258,676	22,570,574
Total expenditure		-	32,145,683	1,112,993	33,258,676	22,570,574
Net income/(expenditure) Transfers between		357,655	(1,350,762)	1,417,271	424,164	11,819,660
funds	18	(21,758)	1,180,698	(1,158,940)	-	-
Net movement in funds before other recognised						
gains/(losses)		335,897	(170,064)	258,331	424,164	11,819,660
Other recognised gains/(losses): Actuarial gains/(losses)						
on defined benefit pension scheme	26	-	21,227,000	-	21,227,000	(3,636,000)
Net movement in funds		335,897	21,056,936	258,331	21,651,164	8,183,660

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

	Note	Unrestricted funds 2022 £	Restricted funds 2022	Restricted fixed asset funds 2022 £	Total funds 2022 £	Total funds 2021 £
Reconciliation of funds:						
Total funds brought forward		(301,655)	(17,403,196)	40,687,251	22,982,400	14,798,740
Net movement in funds		335,897	21,056,936	258,331	21,651,164	8,183,660
Total funds carried forward		34,242	3,653,740	40,945,582	44,633,564	22,982,400

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 38 to 76 form part of these financial statements.

UNITY EDUCATION TRUST

(A company limited by guarantee) REGISTERED NUMBER: 10591822

BALANCE SHEET AS AT 31 AUGUST 2022

	Note		2022 £		2021 £
Fixed assets			_		~
Tangible assets	14		39,896,466		40,517,949
			39,896,466		40,517,949
Current assets					
Debtors	15	864,558		969,590	
Cash at bank and in hand		10,775,031		6,164,439	
		11,639,589		7,134,029	
Creditors: amounts falling due within one year	16	(3,068,199)		(2,114,418)	
Net current assets			8,571,390		5,019,611
Total assets less current liabilities			48,467,856		45,537,560
Creditors: amounts falling due after more than one year	17		(539,292)		(771,160)
Net assets excluding pension liability			47,928,564		44,766,400
Defined benefit pension scheme liability	26		(3,295,000)		(21,784,000)
Total net assets			44,633,564		22,982,400
Funds of the Trust					
Restricted funds: Fixed asset funds	18	40 04E E92		40 607 354	
Restricted income funds	18	40,945,582 6,948,740		40,687,251 4,380,804	
Restricted funds excluding pension asset	18	47,894,322		45,068,055	
Pension reserve	18	(3,295,000)		(21,784,000)	
Total restricted funds	18		44,599,322		23,284,055
Unrestricted income funds	18		34,242		(301,655)
Total funds			44,633,564		22,982,400

UNITY EDUCATION TRUST

(A company limited by guarantee) REGISTERED NUMBER: 10591822

BALANCE SHEET (CONTINUED) AS AT 31 AUGUST 2022

The financial statements on pages 33 to 76 were approved by the Trustees, and authorised for issue on 06 December 2022 and are signed on their behalf, by:

Mr A Jones Chair of Trustees

The notes on pages 38 to 76 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2022

			
Cash flows from operating activities	Note	2022 £	2021 £
Net cash provided by operating activities	20	2,671,812	2,866,375
Cash flows from investing activities	22	1,978,216	830,468
Cash flows from financing activities	21	(39,436)	(217,712)
Change in cash and cash equivalents in the year		4,610,592	3,479,131
Cash and cash equivalents at the beginning of the year		6,164,439	2,685,308
Cash and cash equivalents at the end of the year	23, 24	10,775,031	6,164,439

The notes on pages 38 to 76 from part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the Trust, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2021 to 2022 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Unity Education Trust meets the definition of a public benefit entity under FRS 102.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Trust to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1. Accounting policies (continued)

1.3 Income

All incoming resources are recognised when the Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of financial activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Trust has provided the goods or services.

Transfer on conversion

Where assets and liabilities are received by the Trust on conversion to an academy, the transferred assets are measured at fair value and recognised in the Balance sheet at the point when the risks and rewards of ownership pass to the Trust. An equal amount of income is recognised as a transfer on conversion within 'Income from Donations and Capital Grants' to the net assets received.

Transfer of existing academies into the Trust

Where assets and liabilities are received on the transfer of an existing academy into the Trust, the transferred assets are measured at fair value and recognised in the Balance sheet at the point when the risks and rewards of ownership pass to the Trust. An equal amount of income is recognised for the transfer of an existing academy into the Trust within 'Income from Donations and Capital Grants' to the net assets acquired.

Donated fixed assets (excluding transfers on conversion or into the Trust)

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as 'Income from Donations and Capital Grants' and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Trust's accounting policies.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1. Accounting policies (continued)

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Charitable activities

These are costs incurred on the Trust's educational operations, including support costs and costs relating to the governance of the Trust apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

1.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Trust; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.6 Taxation

The Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1. Accounting policies (continued)

1.7 Tangible fixed assets

Assets costing £5,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Leasehold land

- over the term of the lease

Leasehold buildings

- 2% straight line

Short-term leasehold improvements

- over the term of the lease

Furniture and fixtures

- 25% straight line

Computer equipment

- 10%-33% straight line

Motor vehicles

- 10% straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities.

1.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1. Accounting policies (continued)

1.10 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.11 Financial instruments

The Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Trust and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in notes 16 and 17. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.12 Operating leases

Rentals paid under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1. Accounting policies (continued)

1.13 Pensions

Retirement benefits to employees of the Trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.14 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 26, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2022. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

In assessing the carrying value of tangible fixed assets the Trustees estimate the anticipated useful lives and residual values of the assets. There have been no significant revisions to these estimations in the current financial year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

3. Income from donations and capital grants

	Unrestricted funds 2022 £	Restricted funds 2022 £	Restricted fixed asset funds 2022 £	Total funds 2022 £	Total funds 2021 £
Transfer from other Trust	-	-	-	-	10,487,185
Transfer on conversion	13,706	-	-	13,706	406,223
Donations	7,404	5,661	80,975	94,040	148,706
Capital Grants	-	•	2,449,289	2,449,289	289,881
Total 2022	21,110	5,661	2,530,264	2,557,035	11,331,995
Total 2021	(335,963)	(7,421,569)	19,089,527	11,331,995	

Donated fixed assets include laptops valued at £80,975 received from the Department for Education as part of the government's response to Covid-19.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

4. Funding for the Trust's educational operations

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
DfE/ESFA grants				
General Annual Grant (GAG)	-	17,800,732	17,800,732	12,456,236
Other DfE/ESFA grants				
Pupil Premium	-	1,011,943	1,011,943	693,787
School Meal funding	-	193,558	193,558	99,457
Supplementary Grant	-	137,407	137,407	-
PE Grant	-	126,571	126,571	113,319
Teachers' pension grant	-	77,877	77,877	295,064
Rates Relief	-	77,760	77,760	66,926
Teachers' pay grant	-	27,559	27,559	104,419
Start up grants	-	-	-	200,000
Othr ESFA grants	-	152,088	152,088	174,410
Other Government grants	-	19,605,495	19,605,495	14,203,618
LA commissioned places	-	9,053,421	9,053,421	7,531,882
Teachers' pension grant - LA	_	647,854	647,854	166,360
SEN funding	_	374,198	374,198	285,140
Teachers' pay grant - LA	_	197,449	197,449	49,435
Nursery funding	_	147,760	147,760	74,620
LA Pupil Premium	_	78,211	78,211	43,316
Other LA funding	-	46,960	46,960	9,090
Other income from the Trust's educational	-	10,545,853	10,545,853	8,159,843
operations	71,784	410,721	482,505	300,315
COVID-19 additional funding (DfE/ESFA)				
Catch-up & Recovery Premium	-	172,071	172,071	204,170
School-led tutoring	-	25,481	25,481	-
Other DfE/ESFA COVID-19 funding	-	29,639	29,639	88,478
	-	227,191	227,191	292,648
Total 2022	71,784	30,789,260	30,861,044	22,956,424
Total 2021	32,227	22,924,197	22,956,424	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

4. Funding for the Trust's educational operations (continued)

The Trust received £172k of funding for Catch-up & Recovery Premium and costs incurred in the current year in respect of this funding totalled £67k. At 1 September 2021 the Trust held funds of £162k for these purposes and therefore at the Balance Sheet date the remaining £267k was carried forward to be spent in 2022/23.

5. Income from other trading activities

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Income from services provided	119,498	119,498	18,289
Lettings income	72,614	72,614	26,966
Insurance claims	48,648	48,648	24,996
Rent income	2,597	2,597	1,555
Other income	20,552	20,552	29,540
Total 2022	263,909	263,909	101,346
Total 2021	101,346	101,346	
6. Investment income			
	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Investment income	<u>852</u>	852	469 ————
Total 2021	469	469	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

7.	Expenditure					
		Staff Costs 2022 £	Premises 2022 £	Other 2022 £	Total 2022 £	Total 2021 £
	Educational operations:					
	Direct costs	19,989,788	-	2,028,386	22,018,174	16,058,976
	Support costs	4,852,329	3,767,330	2,620,843	11,240,502	6,511,598
	Total 2022	24,842,117	3,767,330	4,649,229	33,258,676	22,570,574
	Total 2021	17,582,757	1,963,944	3,023,873	22,570,574	
8.	Analysis of expenditure by	y activities			·	
			Activities undertaken directly 2022 £	Support costs 2022 £	Total funds 2022 £	Total funds 2021 £
	Educational operations		22,018,174	11,240,502	33,258,676	22,570,574
	Total 2021		16,058,976	6,511,598	22,570,574	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

8. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Total funds 2022 £	Total funds 2021 £
Staff costs	18,910,725	14,269,871
Agency supply staff	1,079,063	548,351
Educational professional fees	747,740	644,091
Alternative provision	534,745	196,664
Educational supplies	214,571	119,919
Educational visits	137,414	18,513
Examination fees	129,288	81,810
Staff development	53,162	26,627
Staff insurance	46,292	23,510
Bursary payments	26,010	32,725
Student transport	14,099	2,469
Other direct costs	125,065	94,426
Total 2022	22,018,174	16,058,976

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

8. Analysis of expenditure by activities (continued)

Analysis of support costs

9.

	Total funds 2022 £	Total funds 2021 £
Staff costs	4,852,329	2,764,535
Maintenance of premises and equipment	1,988,986	761,734
Depreciation	991,780	627,827
Catering	623,048	314,620
Technology costs	525,477	456,541
Energy costs	383,835	209,759
Pension interest	379,000	195,000
Cleaning	307,126	227,500
Governance costs	275,581	344,331
Rent and rates	267,288	222,111
Impairment charge	121,213	-
Security and transport	68,523	42,712
Insurance	66,293	50,646
Travel and subsistence	42,690	16,314
Recruitment and support	25,179	8,045
Legal fees	13,418	22,271
Bank interest and charges	3,047	895
Other support costs	305,689	246,757
Total 2022	11,240,502	6,511,598
Net income/(expenditure)		
Net income/(expenditure) for the year includes:		
	2022 £	2021 £
Operating lease rentals	165,939	152,462
Depreciation of tangible fixed assets	991,780	627,827
Fees paid to auditors for:		
- audit	18,000	26,220
- other services	8,540	8,830

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

10. Staff

a. Staff costs

Staff costs during the year were as follows:

•	2022 £	2021 £
Wages and salaries	16,262,345	12,135,768
Social security costs	1,548,554	1,129,095
Pension costs	5,952,155	3,769,543
	23,763,054	17,034,406
Agency staff costs	1,079,063	548,351
	24,842,117	17,582,757

b. Staff numbers

The average number of persons employed by the Trust during the year was as follows:

	2022 No.	2021 No.
Management	39	28
Teachers	216	178
Administration and support	490	374
	745	580
The average headcount expressed as full-time equivalents was:	·	
	2022 No.	2021 No.
Management	38	27
Teachers	191	158
Administration and support	296	197
	525	382

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

10. Staff (continued)

c. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2022 No.	2021 No.
In the band £60,001 - £70,000	8	1
In the band £70,001 - £80,000	6	4
In the band £80,001 - £90,000	1	-
In the band £90,001 - £100,000	-	1
In the band £100,001 - £110,000	1	-
In the band £120,001 - £130,000	1	1

d. Key management personnel

The key management personnel of the Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Trust was £1,511,012 (2021 - £924,394).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

11. Central services

The Trust has provided the following central services to its academies during the year:

- Provision of management information system
- Provision of accounting system
- ICT technical support
- Procurement support
- School improvement advice and support
- Audit: external and internal
- Building Maintenance

The Trust charges for these services on the following basis:

Mainstream schools: A flat percentage of GAG income basis (5.0%) plus a premises fund of a flat percentage of GAG income basis (3.0%) for primaries and £55,000 for secondaries plus an ICT cost for secondaries of £25,000.

Special schools: Charge based on £1,100 per pupil referred.

The actual amounts charged during the year were as follows:

	2022 £	2021 £
Northgate High School	360,584	378,683
Beeston Primary School	31,848	32,467
Garvestone Community Primary School	32,757	35,570
Grove House Infant and Nursery School	32,965	40,685
King's Park Infant School	36,174	38,391
Short Stay School for Norfolk	694,997	754,649
The Pinetree School	44,000	44,000
Churchill Park Complex Needs School	242,004	60,501
Highgate Infant School	24,319	5,964
St Germans Academy	24,218	5,489
Magdalen Academy	16,766	4,113
Wimbotsham and Stow Academy	25,571	5,676
King's Oak Academy	39,542	9,705
Greyfriars Academy	65,210	15,285
Great Dunham Primary School	29,616	5,031
Total	1,700,571	1,436,209

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

12. Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Trust. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		2022	2021
		£	£
Mr G Hambling, Chief Executive Officer	Remuneration	125,000 -	120,000 -
-		130,000	125,000
	Pension contributions paid	30,000 -	25,000 -
	·	35,000	30,000

During the year ended 31 August 2022, no Trustee expenses have been incurred (2021 - £NIL).

13. Trustees' and Officers' insurance

The Trust has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

14.	Tangible fixed assets						
		Long-term leasehold property £	Short-term leasehold property £	Furnitur e and fixtures £	Computer equipment £		Total £
	Cost or valuation						
	At 1 September 2021	41,853,206	19,020	184,553	341,673	22,015	42,420,467
	Additions	306,386	-	36,225	148,899	•	491,510
	At 31 August 2022	42,159,592	19,020	220,778	490,572	22,015	42,911,977
	Depreciation						
	At 1 September 2021	1,635,000	19,020	68,701	164,610	15,187	1,902,518
	Charge for the year	820,095	-	64,323	104,298	3,064	991,780
	Impairment charge	121,213	-	-	-	-	121,213
	At 31 August 2022	2,576,308	19,020	133,024	268,908	18,251	3,015,511
	Net book value						
	At 31 August 2022	39,583,284	-	87,754 	221,664	3,764	39,896,466
	At 31 August 2021	40,218,206	-	115,852	177,063	6,828	40,517,949
15.	Debtors						
						2022 £	2021 £
	Due within one year					_	
	Trade debtors					48,788	22,537
	Other debtors					4,594	10,308
	Prepayments and accrued in	ncome				637,357	781,362
	VAT repayable					173,819	155,383
						864,558	969,590

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

16. Creditors: Amounts falling due within one year

	2022 £	2021 £
Other loans	624,335	431,903
Trade creditors	420,213	569,111
Other taxation and social security	356,713	345,764
Other creditors	941,860	405,210
Accruals and deferred income	725,078	362,430
	3,068,199	2,114,418
	2022 £	2021 £
Deferred income at 1 September 2021	140,170	32,415
Resources deferred during the year	217,057	140,170
Amounts released from previous periods	(140,170)	(32,415)
	217,057	140,170

At the balance sheet date the Trust had received the following income relating to the period after the balance sheet date:

- Universal Infant Free School Meals funding (£118,606)
- Rates Relief (£47,810)
- Other income, including trips (£50,641).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

17. Creditors: Amounts falling due after more than one year

2022 2021 £ £

Other loans

539,292 771,160

Included within creditors is a loan from the ESFA of £600,000 which is provided on the following terms: Repayable interest-free over two years via deduction from GAG.

Also included in creditors are three loans totalling £64,310 (of which £55,438 is shown as payable after more than one year) from the ESFA. These are 0% 'Salix' loans. Repayments are to be made every six months via deduction from GAG until the loan amount is repaid.

Also included in creditors are three loans totalling £37,467 (of which £30,604 is shown as payable after more than one year) from the ESFA. These are CIF loans accruing interest of 1.17% - 1.33%. Repayments are to be made every month via deduction from GAG until the loan amount is repaid.

Also included within creditors is a finance lease for the property at Earthsea School which is recognised over the 125 year lease term. A balance of £8,600 is recognised as due within one year and a balance of £453,249 is recognised as due after more than one year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds

	Balance at 1 September 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2022 £
Unrestricted funds						
General Funds	(301,655)	357,655	-	(21,758)	-	34,242

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds (continued)

	Balance at 1 September 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2022 £
Restricted general funds						
General Anual						
Grant (GAG)	3,285,175	17,800,732	(13,556,554)	(3,074,025)	-	4,455,328
Central Sevices	338,648	-	(396,861)	1,667,567	-	1,609,354
Pupil Premium	330,797	1,086,425	(946,877)	(8,975)	-	461,370
Post 16 Bursary	2,743	47,211	(28,370)	-	-	21,584
Start Up Grant	110,788	-	(45,790)	-		64,998
School Meals	-	193,558	(193,558)	-	-	-
Condition Improvement Fund	_		(1,324,916)	1,324,916		
PE Grant	97,360	126,571	(216,146)	(7,785)	_	
SEN Funding	16,724	374,198	(390,922)	(7,700)	_	_
Nursery Income	1,482	151,489	(152,971)	_	_	_
School Trips	3,382	105,192	(102,001)	_	_	6,573
Other restricted	3,302	103,132	(102,001)	_	-	0,575
funds	26,180	211,027	(180,107)	-	-	57,100
Other ESFA grants	5,371	215,167	(215,020)	-	-	5,518
Teachers' pay grant	-	225,008	(225,008)	-	-	-
Teachers' pension grant	-	725,731	(725,731)	-	_	-
LA						
Commissioned places	-	9,053,421	(9,053,421)	-	<u>.</u> ·	-
External place funding	-	252,000	(252,000)	-		-
Catch up & Recovery		·				
premium	162,154	172,071	(67,310)	-	_	266,915
Other ESFA Covid-19				·		
funding	-	55,120	(55,120)	-	-	-
Pension reserve	(21,784,000)	-	(4,017,000)	1,279,000	21,227,000	(3,295,000)
	(17,403,196)	30,794,921	(32,145,683)	1,180,698	21,227,000	3,653,740

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds (continued)

	Balance at 1 September 2021 £	Income Expenditure £ £		Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2022 £
Restricted fixed asset funds						
Transferred on Conversion	6,786,680		(124,756)	-	-	6,661,924
Transferred in from Other Trusts	33,338,880	-	(873,199)	-	-	32,465,681
Assets Purchased from						
GAG Condition Improvement	63,950	-	(23,709)	79,515	-	119,756
Fund	144,844	1,524,942	(5,343)	(1,218,556)	-	445,887
Devolved Formula Capital	196,592	122,647	(8,015)	(37,729)	-	273,495
Assets Purchased from PE Grant	8,582	-	(3,998)	8,855	-	13,439
Assets Purchased from unrestricted						
funds	7,079	-	(2,574)	-	-	4,505
Donated assets	119,687	80,975	(61,371)	-	-	139,291
Assets Purchaed from LA Grants	13,123	-	(5,335)	-	-	7,788
Assets Purchased from Pupil Premium	7,834	-	(4,693)	8,975	_	12,116
School Condition						
Allocation	-	801,700	-	-	-	801,700
	40,687,251	2,530,264	(1,112,993)	(1,158,940)		40,945,582
Total Restricted funds	23,284,055	33,325,185	(33,258,676)	21,758	21,227,000	44,599,322
Total funds	22,982,400	33,682,840	(33,258,676)	-	21,227,000	44,633,564

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds (continued)

The specific purposes for which the funds are to be applied are as follows:

The **General Annual Grant (GAG)** is for the normal running costs of the Academy. The following transfers have been made from the GAG: £1,279,000 to restricted pension reserve representing the cost of employer contributions towards the Local Government Pension Scheme; £79,515 to the restricted fixed asset funds representing fixed assets purchased from GAG monies; £1,700,571 to the Central Services fund representing Academy contributions to the central service charge; £1,070 to clear the deficit on the PE Grant; and £35,627 to restricted fixed asset funds to represent overspend from CIF funding. A further transfer of £21,758 was made from unrestricted funds to clear deficits arising on GAG funds.

The **Pupil Premium** income was provided by the ESFA to help raise the attainment of disadvantaged pupils.

Post 16 Bursary funding was provided to fund additional resources required in the delivery of education to 16-19 year old pupils.

A **Start Up Grant** was received from the ESFA to contribute towards expenses incurred in the process of converting to academy status.

School Meals funding was to be used to provide every pupil in Reception and years 1 and 2 with a free school meal.

The **PE Grant** was received towards the cost of improving PE provision.

SEN Funding was received to provide additional educational support to those pupils with special educational needs. This income was received from the Cluster and is in addition to the allocation included within GAG funding.

Nursery Funding is utilised to employ appropriate staff for the Nursery on site at Grove House Infant & Nursery School, King's Oak Academy, Magdalen Academy, St Germans Academy and Wimbotsham and Stow Academy.

Catch up & Recovery premium represents funding received to provide additional support to pupils following the Covid-19 pandemic.

The **Pension reserve** deficit at the 31 August 2022 was £3,295,000 and represents the Trust's share of the deficit of the Local Government Pension Scheme at that date.

Condition Improvement Funds were received to fund specific projects as approved by the ESFA. A transfer of £1,324,916 was made representing CIF funding expended on revenue projects, in line with the requirements of the funding.

The **Devolved Formula Capital** fund related to funding for the cost of minor capital works and ICT replacement.

Under the funding agreement with the Secretary of State, the Trust was not subject to a limit on the amount of GAG it could carry forward at 31 August 2022.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

Unrestricted funds	Balance at 1 September 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2021 £
General Funds	(35,598)	(201,921)	-	(64,136)	-	(301,655)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds (continued)

	Balance at 1 September 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2021 £
Restricted general funds						
General Anual			(
Grant (GAG)	1,315,943	12,456,236	(8,026,526)	(2,460,478)	-	3,285,175
Central Sevices	239,257	-	(1,336,818)	1,436,209	-	338,648
Pupil Premium	180,362	737,103	(576,913)	(9,755)	-	330,797
Post 16 Bursary	(2,368)	35,990	(30,879)	-	-	2,743
Start Up Grant	-	200,000	(89,212)	-	-	110,788
School Meals	3,897	99,457	(103,354)	-	-	-
Condition Improvement						
Fund	-	-	(391,708)	391,708	-	-
PE Grant	<i>93,458</i>	113,319	(99,239)	(10,178)	-	97,360
SEN Funding	354	285,140	(268,770)	-	-	16,724
Nursery Income	-	74,427	(72,945)	-	-	1,482
Other restricted funds	45,187	79,992	(91,453)	(4,164)	-	29,562
Other ESFA						
grants	4,331	155,156	(154,116)		-	5,371
Teachers' pay grant	-	153,854	(153,854)	-	-	-
Teachers' pension grant	-	461,424	(461,424)	-	-	-
LA						
Commissioned places	_	7,531,882	(7,520,042)	(11,840)	_	_
External place		,,,,,,,,,	(.,==,,=,,=,	(, , , , , , ,		
funding	-	252,000	(252,000)	-	-	-
Catch up & Recovery						
premium	-	204,170	(42,016)	-	-	162,154
Other ESFA Covid-19						
funding	-	88,478	(88,478)	-	-	-
Pension reserve	(9,438,000)	(7,426,000)	(2,183,000)	899,000	(3,636,000)	(21,784,000)
	(7,557,579)	15,502,628	(21,942,747)	230,502	(3,636,000)	(17,403,196)
						

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds (continued)

1	Balance at 1 September 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2021 £
Restricted fixed asset funds						
Transferred on Conversion	6,370,865	531,709	(115,894)	-	-	6,786,680
Transferred in from Other	1E 66E 190	10 104 212	(450 624)			22 220 000
Trusts Assets	15,665,189	18,124,312	(450,621)	-	-	33,338,880
Purchased from GAG	64,723	-	(13,759)	12,986	-	63,950
Condition Improvement Fund	155,892	170,853	(3,167)	(178,734)	_	144,844
Devolved Formula Capital	122,115	119,028	(7,996)	(36,555)	_	196,592
Assets Purchased from PE Grant	2,230	-	(3,826)	10,178	-	8,582
Assets Purchased from other funds	10,903		(2.024)			7.070
Donated assets	10,903	- 143,625	(3,824) (23,938)	- -	- -	7,079 119,687
Assets Purchaed from LA Grants	-	-	(2,881)	16,004	_	13,123
Assets Purchased from Pupil Premium	_	_	(1,921)	9,755	_	7,834
	22,391,917	19,089,527	(627,827)	(166,366)	-	40,687,251
Total Restricted funds	14,834,338	34,592,155	(22,570,574)	64,136	(3,636,000)	23,284,055
Total funds	14,798,740	34,390,234	(22,570,574)	-	(3,636,000)	22,982,400

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds (continued)

Total funds analysis by academy

Fund balances at 31 August 2022 were allocated as follows:

	2022 £	2021 £
Northgate High School	756,175	616,343
Beeston Primary	91,862	78,816
Garvestone Primary	35,141	31,461
Grove House Infant and Nursery School	179,183	187,415
King's Park Infant School	215,431	203,492
Short Stay School for Norfolk	4,193,131	2,463,880
The Pinetree School	119,306	57,075
Churchill Park Complex Needs School	672,592	267,719
Highgate Infant School	10,289	(66,446)
St Germans Academy	(32,259)	(104,211)
Magdalen Academy	(52,337)	(95,954)
Wimbotsham and Stow Academy	120,549	59,658
King's Oak Academy	305,549	199,168
Greyfriars Academy	(152,380)	(361,284)
Great Dunham Primary School	58,408	26,279
Central Trust	462,342	515,738
Total before fixed asset funds and pension reserve	6,982,982	4,079,149
Restricted fixed asset fund	40,945,582	40,687,251
Pension reserve	(3,295,000)	(21,784,000)
Total	44,633,564	22,982,400
	=	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds (continued)

The following academies are carrying a net deficit on their portion of the funds as follows:

Deficit

£

St Germans Academy Magdalen Academy (32,259)

(52,337)

Greyfriars Academy

(152,380)

The above schools transferred to Unity Education Trust with an historic deficit due to over staffing.

The Trust is taking the following action to return the academies to surplus:

Staffing has now been fully reviewed and the deficit is being cleared. It is expected that the schools will return to a surplus position following this restructure.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds (continued)

Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2022 £	Total 2021 £
Northgate High School	4,587,912	438,941	64,868	1,529,338	6,621,059	5,920,585
Beeston Primary	320,585	26,541	4,207	79,198	430,531	394,311
Garvestone Primary	314,810	39,595	4,119	63,592	422,116	394,571
Grove House Infant and					•	
Nursery School	356,137	72,043	9,246	86,348	523,774	480,480
King's Park Infant School	341,274	42,082	6,935	84,114	474,405	454,188
Short Stay School for Norfolk	5,743,076	537,412	52,608	2,907,047	9,240,143	8,828,826
The Pinetree School	483,770	84,982	13,614	197,280	779,646	705,792
Churchill Park Complex Needs School	3,092,194	334,607	21,531	903,600	4,351,932	857,918
Highgate Infant School	375,266	51,208	3,142	370,967	800,583	125,455
St Germans Academy	342,427	44,793	7,951	141,099	536,270	126,227
Magdalen Academy	211,138	53,399	5,085	89,285	358,907	86,069
Wimbotsham and Stow Academy	365,352	54,048	4,480	92,326	516,206	124,883
King's Oak Academy	675,166	44,764	2,383	186,423	908,736	215,012
Greyfriars Academy	1,013,894	106,676	5,043	274,616	1,400,229	317,892
Great Dunham Primary School	263,013	40,380	5,354	86,351	395,098	61,641
Central Trust	424,711	2,880,858	4,005	1,197,687	4,507,261	2,848,897

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Statement of funds (continued)

Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2022 £	Total 2021 £
18,910,725	4,852,329	214,571	8,289,271	32,266,896	21,942,747

19. Analysis of net assets between funds

Trust

Analysis of net assets between funds - current year

Unrestricted funds 2022 £	Restricted funds 2022	Restricted fixed asset funds 2022 £	Total funds 2022 £
-	-	39,896,466	39,896,466
1,107,971	9,482,502	1,049,116	11,639,589
(620,480)	(2,447,719)	-	(3,068,199)
(453,249)	(86,043)	-	(539,292)
-	(3,295,000)	-	(3,295,000)
34,242	3,653,740	40,945,582	44,633,564
	funds 2022 £ - 1,107,971 (620,480) (453,249)	funds 2022 £ 2022 £ £ 1,107,971 9,482,502 (620,480) (2,447,719) (453,249) (86,043) - (3,295,000)	Unrestricted funds 2022 2022 £ £ fixed asset funds 2022 2022 £ £ £ £ £ £ £ £ £ £ £ £ £ £ £

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

19.	Analy	sis of	net	assets	between	funds ((continued))
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Analysis of net assets between funds - prior year

	Unrestricted funds 2021 £	Restricted funds 2021 £	Restricted fixed asset funds 2021 £	Total funds 2021 £
Tangible fixed assets	-	_	40,517,949	40,517,949
Current assets	879,919	6,084,808	169,302	7,134,029
Creditors due within one year	(429,030)	(1,685,388)	-	(2,114,418)
Creditors due in more than one year	(752,544)	(18,616)	-	(771,160)
Provisions for liabilities and charges	-	(21,784,000)	-	(21,784,000)
Total	(301,655)	(17,403,196)	40,687,251	22,982,400

20. Reconciliation of net income to net cash flow from operating activities

	2022 £	2021 £
Net income for the year (as per Statement of financial activities) 424	4,164	11,819,660
Adjustments for:		
Depreciation 99°	1,780	627,827
Capital grants from DfE and other capital income (2,449)),289)	(289,881)
Interest receivable	(852)	(469)
Defined benefit pension scheme cost less contributions payable 2,359	9,000	1,089,000
Defined benefit pension scheme finance cost 379	9,000	195,000
Decrease/(increase) in debtors	0,128	(25,204)
Increase in creditors 761	1,349	487,475
Assets transferred from other Trust	-	(10,487,185)
Assets transferred on conversion (13	3,706)	(406,223)
Assets donated from DfE (80	0,975)	(143,625)
Impairment of property 121	1,213	-
Net cash provided by operating activities 2,671	,812	2,866,375

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

21.	Cash flows from financing activities		
		2022	2021
	Cash inflows from new borrowing	£ 85,467	£ 11,093
	Repayments of borrowing	(134,208)	(238,189)
	Interest charges on borrowing	9,305	9,384
	Net cash used in financing activities	(39,436)	(217,712)
	· · · · · · · · · · · · · · · · · · ·		
22.	Cash flows from investing activities		
		2022 £	2021 £
	Dividends, interest and rents from investments	852	469
	Purchase of tangible fixed assets	(410,535)	(84,258)
	Capital grants from DfE Group	2,374,193	171,437
	Cash transferred in on transfer from other Trust	-	717,306
	Cash transferred in on conversion	13,706	25,514
	Net cash provided by investing activities	1,978,216	830,468
23.	Analysis of cash and cash equivalents		
		2022 £	2021 £
	Cash in hand and at bank	10,775,031	6,164,439
	Total cash and cash equivalents	10,775,031	6,164,439

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

24. Analysis of changes in net debt

		At 1 September 2021 £	Cash flows £	New borrowings £	Other non- cash changes £	At 31 August 2022 £
	Cash at bank and in hand	6,164,439	4,610,592	-	-	10,775,031
	Debt due within 1 year	(431,903)	(134,208)	12,863	(71,087)	(624,335)
	Debt due after 1 year	(771,160)	-	72,604	159,264	(539,292)
		4,961,376	4,476,384	85,467	88,177	9,611,404
25.	Capital commitments					
					2022 £	2021 £
	Contracted for but not provi	ded in these fin	ancial statem	ents		
	Repairs, maintenance or enha	ncements			58,053	-

26. Pension commitments

The Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Norfolk Pension Fund. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2019.

Contributions amounting to £665,018 were payable to the schemes at 31 August 2022 (2021 - £405,210) and are included within creditors.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

26. Pension commitments (continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2024.

The employer's pension costs paid to TPS in the year amounted to £2,269,473 (2021 - £1,679,309).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions made for the year ended 31 August 2022 were £1,630,000 (2021 - £1,146,000), of which employer's contributions totalled £1,279,000 (2021 - £899,000) and employees' contributions totalled £351,000 (2021 - £247,000). The agreed contribution rates for future years are 18.2 to 20.8 per cent for employers and 5.5 to 12.5 per cent for employees.

The LGPS obligation relates to the employees of the Trust, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the Trust at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

26.	Pension commitments (continued)		
	Principal actuarial assumptions		
		2022 %	2021 %
	Rate of increase in salaries	% 3.75	
	Rate of increase in salaries Rate of increase for pensions in payment/inflation	3.75 3.05	
	Discount rate for scheme liabilities	3.05 4.25	
	Discount fate for scheme nabilities	4.25	
	The current mortality assumptions include sufficient allowance for future rates. The assumed life expectations on retirement age 65 are:	improvemen	ts in mortality
		2022 Years	2021 Years
	Retiring today		
	Males	21.7	21.9
	Females	24.1	24.3
	Retiring in 20 years		
	Males	22.9	23.2
	Females	26.0	26.2
	Sensitivity analysis		
		2022 £000	2021 £000
	Discount rate -0.1%	618	1,050
	Salary rate +0.1%	41	66
	Pension rate +0.1%	582	969
	Share of scheme assets		
	The Trust's share of the assets in the scheme was:		
		At 31	
		August 2022 £	At 31 August 2021 £
	Equities	10,271,380	9,810,870
	Corporate bonds	7,755,940	<i>6,540,580</i>
	Property	2,515,440	2,116,070
	Cash and other liquid assets	419,240	769,480
	Total market value of assets	20,962,000	19,237,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

26. Pension commitments (continued)

The actual return on scheme assets was £228,000 (2021 - £2,257,000).

The amounts recognised in the Statement of financial activities are as follows:

Ç		
	2022 £	2021 £
Current service cost	(3,638,000)	(1,988,000)
Interest income	329,000	206,000
Interest cost	(708,000)	(401,000)
Total amount recognised in the Statement of financial activities	(4,017,000)	(2,183,000)
Changes in the present value of the defined benefit obligations were as fe	ollows:	
	2022 £	2021 £
At 1 September	41,021,000	19,669,000
Transferred in on conversion	-	392,000
Transferred in on existing academies joining the Trust	-	12,736,000
Interest cost	708,000	401,000
Employee contributions	351,000	247,000
Actuarial (gains)/losses	(21,328,000)	5,687,000
Benefits paid	(133,000)	(99,000)
Current service cost	3,638,000	1,988,000
At 31 August	24,257,000	41,021,000
Changes in the fair value of the Trust's share of scheme assets were as f	ollows:	
	2022 £	2021 £
At 1 September	19,237,000	10,231,000
Transferred in on conversion	-	241,000
Transferred in on existing academies joining the Trust	-	5,461,000
Interest income	329,000	206,000
Actuarial (losses)/gains	(101,000)	2,051,000
Employer contributions	1,279,000	899,000
Employee contributions	351,000	247,000
Benefits paid	(133,000)	(99,000)
At 31 August	20,962,000	19,237,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

26. Pension commitments (continued)

27. Operating lease commitments

At 31 August 2022 the Trust had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2022 £	2021 £
Not later than 1 year	171,040	141,853
Later than 1 year and not later than 5 years	391,064	388,305
Later than 5 years	705,320	774,040
	1,267,424	1,304,198

28. Members' liability

Each Member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a Member, or within one year after he/she ceases to be a Member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a Member.

29. Related party transactions

Owing to the nature of the Trust's operations and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which a Trustee has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Trust's financial regulations and normal procurement procedures.

Expenditure Related Party Transactions

During the year, the spouse of Mrs H Smith, a Member, received remuneration of £994 for work carried out as an invigilator at an academy within the Trust.

During the year, the spouse of Mr A Jones, a Member and Trustee, received remuneration of £379 for work carried out as an invigilator at an academy within the Trust.

During the year, the daughter of Mr G Hambling, a Trustee, received remuneration of £20,272 for work carried out as a cover supervisor at an academy within the Trust.

During the year, professional fees of £5,383 were paid to Spire Solicitors LLP, an entity of which Roger Margand, a Member, is also a Member and Partner. At the year end date no amounts were outstanding for payment. The Trust made the purchases at arm's length and in entering the transactions the Trust has complied with the requirements of the Academy Trust Handbook 2021.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

30. Agency arrangements

The Trust distributes 16-19 bursary funds to students as an agent for ESFA. In the accounting period ending 31 August 2022 the Trust received £4,800 (2021 - £5,448) and disbursed £4,800 (2021 - £5,448) from the fund. There was no amount included in other creditors relating to undistributed funds that are repayable to ESFA.